



*Modern solutions for
agriculture and their
regulatory frameworks*



Dr. Axel Trautwein
Bayer AG
Crop Science Division
Head of Regulatory Science,
Research and Development



RESTRICTED



Sustainability at Bayer Crop Science

Agriculture's paradox: how to feed the world without starving the planet?

Challenge:

Growing Population



+2.2bn
People by 2050¹



+50%
more food and feed required to meet growing demand and changing diets²

Limited Resources



1/3
of land used for agriculture



75%
of freshwater resources devoted to crop or livestock production.³

Pressure on Ecosystems



-17%
Harvest losses from climate change⁴



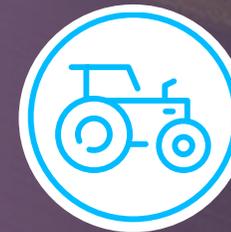
-20%
Significant loss in arable land per capita⁵ between 2016 and 2050

// Biodiversity, climate change and food security are key challenges to humankind, and sustainable agriculture plays a key role in providing solutions.

Way Forward:



We will link Sustainability to the core of our business and R&D/technologies

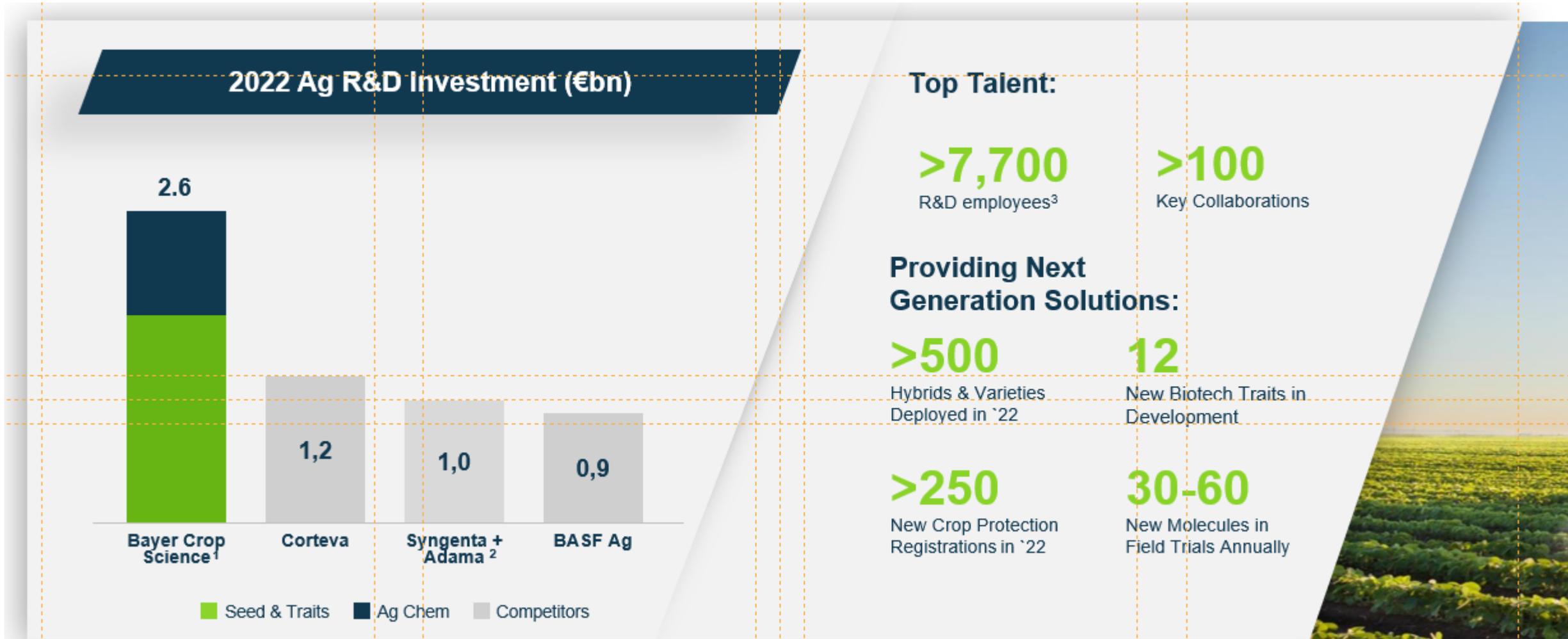


We will transparently create value to balance farmer's needs with societal expectations





Building the Farm of the Future with €2.6bn Annual R&D Investment



2022 reported results, exchange rate: FY 2022: ~1.05 USD/EUR ¹ Bayer R&D expenses exclude special items; ² Represents the legacy Syngenta results plus Adama for FY'22 ³Per Bayer annual report



Bayer Crop Science: Convergence of Leading R&D Platforms to Unlock Next Layer of Value Creation in Agriculture

SEEDS & TRAITS		CROP PROTECTION		DIGITAL FARMING
BREEDING	BIOTECH	CHEMISTRY	BIOLOGICALS	DATA SCIENCE
<ul style="list-style-type: none"> Leading germplasm libraries paired with advanced breeding and data science technology application <p>>3,500 unique field-testing locations</p> <p>>500 deployments in 2022:</p> <ul style="list-style-type: none"> >250 in corn ~150 in soybeans >90 in vegetables >10 in cotton 	<ul style="list-style-type: none"> Leading protein optimization technology with extensive protein libraries First-ever biotech trait for piercing and sucking insect protection <p>>65 traits approved in more than 25 years – reaching ~300m acres annually</p> <p>~3bn datapoints generated by Precision Genomics team to deliver biotech traits and accelerate genetic gain</p> <p>12 next-gen. traits in development</p>	<ul style="list-style-type: none"> Strong discovery platform for molecules with new modes-of-action and differentiated profiles <p>100% Novel Mode of Action in early discovery</p> <p>30-60 molecules selected for field trials per year</p> <p>Expect ~90-100 new formulations to launch in the next decade</p> <p>Launched 15 new actives in past 15 years</p>	<ul style="list-style-type: none"> Open Innovation Model to deliver innovative and sustainable solutions to growers <p>>40 assets under evaluation for new collaborations or in-licensing</p> <p>>1,300 trials in 46 countries in 2022</p> <p>2 Multi-year strategic partnerships with Ginkgo Bioworks and Kimitec</p> <p>>60m acres in row crops, plus additional high value horticulture and vegetables acres</p>	<ul style="list-style-type: none"> #1 database of grower and field trial seed performance data in the industry <p>>115bn data points of product performance under real-world farmer management practices</p> <p>>220m subscribed acres across 23 countries</p>



Technology, societal and market dynamics translate into dynamic regulatory frameworks

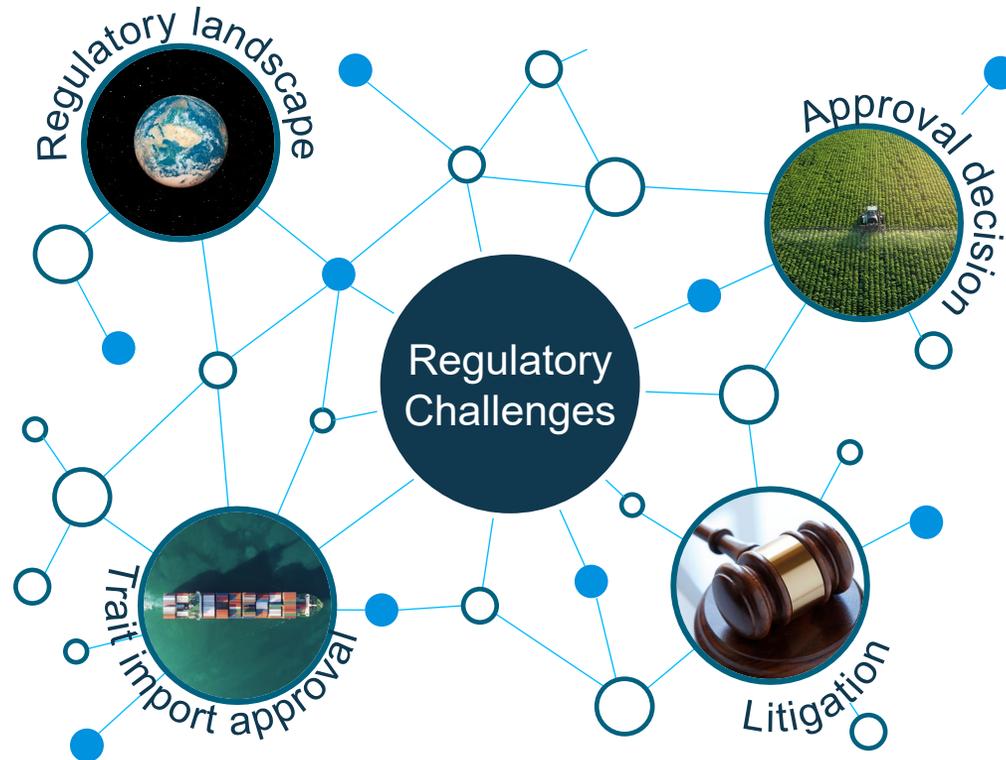
R&D needs to deliver and adapt in increasingly dynamic landscape, litigation is a new challenge

Regulatory landscape is heterogenous and dynamic

- // Increasing requirements for CP and biotech (e.g., trade)
- // Growing global **environmental protection**, especially in EU and US

Trait import approval timelines are increasing for key markets (i.e., EU, China)

- // Improvements in other markets achieved



Approval decisions are often driven by political agendas, e.g., Mexico GM decisions

Recent litigations, especially in the US, are a new challenge

▶ Regulatory landscape is increasingly dynamic but offers opportunities for Bayer as an innovation driven company covering all technologies at critical scale

The regulatory landscape for Crop Protection is diverse and evolving in all regions

- Existing risk assessments are challenged by NGO's and academia

EMEA



- High, increasing requirements (bees, B&M, NTA,...), regular re-registration, pre-cautionary principle
- **Cut-off criteria, candidates for substitution**
- **Increasing impact of secondary legislation & hazard approaches (CLP, REACH, taxonomy)**
- **Green Deal: reduction targets, sensitive areas, new 'cut-offs' (PMT, PFAS,...), export ban, IT restrictions** driven by strong NGO pressure

NA



- High, increasing regulatory standard, 'Data Call Ins' for reg. review, **push on risk mitigation picklists**
- Complex and sophisticated risk assessment, **no cut-offs (e.g., ERA), risk/benefit approach**
- **Export orientation** requires global reg. strategies
- **Litigations** (many ESA driven, no risk-benefit, now for all new a.i.s, conservation picklists)
- Strong pressure by NGOs



Trade:

Global standards at risk due to national deviations (EU, China, Korea)



Academia:

Increasing connectivity of scientific networks (env. impact, biodiversity, animal welfare,...)

LATAM



- **Regulatory system in Brazil is increasing in complexity** (e.g., environmental reviews, soil and aquatic risk assessments expected soon)
- **Increasing regulatory standards driven by EU and US regulatory schemes and academia**
- High number of generic registrations
- Low data protection in some countries

APAC



- **Very diverse standards across the region**
- Standards increasing, aspiration towards international practices (i.e. China, MAD issue)
- Re-registrations implemented in Japan, Australia and NZL, **first reduction targets**, ad-hoc bans
- High number of generic registrations
- Low data protection in many countries



The EU Green Deal aims to address climate change ...

Objectives

What is the EU Green Deal?



Climate program with “people first”

// Program that **concurrently addresses climate, environment, and health but puts “people first”**



Climate neutral EU by 2050

// Aims to make Europe **climate neutral by 2050**
// **Targets for 2030 and 2050** on environmental dimensions (e.g., climate, biodiversity, pollution)



EU as a global leader

// Aims to **spur EU innovation and boost economic growth** through new, green technologies
// EU to **lead as an example and via diplomacy and trade**

...through regulation, legislation, and funding commitments

EU Green Deal enablers

How will it be achieved?



Regulation and legislation

// **Policy framework** (legislative and non-legislative acts), reviewing existing law and introducing new legislation
// **New measures will be developed** as 2030 and 2050 target dates approach



Financial commitment and incentives

// Financing through **EU budget allocation** and other funding streams
// Planned **investment of EU1 trillion** and an estimated additional EU2.6 trillion over 10 years¹



Comprehensive program

// Far-reaching goals and programs that will **impact all industries**, e.g., green finance
// Programs and funding (e.g., Just Transition fund) to **address equity challenges** (e.g., upskilling)

Source: <https://www.pwc.nl/en/topics/sustainability/green-deal-monitor/green-deal-monitor-1.html>

/// Österreichische Pflanzenschutztage /// Modern solutions for agriculture and their regulatory frameworks /// Axel Trauwein /// November 2023



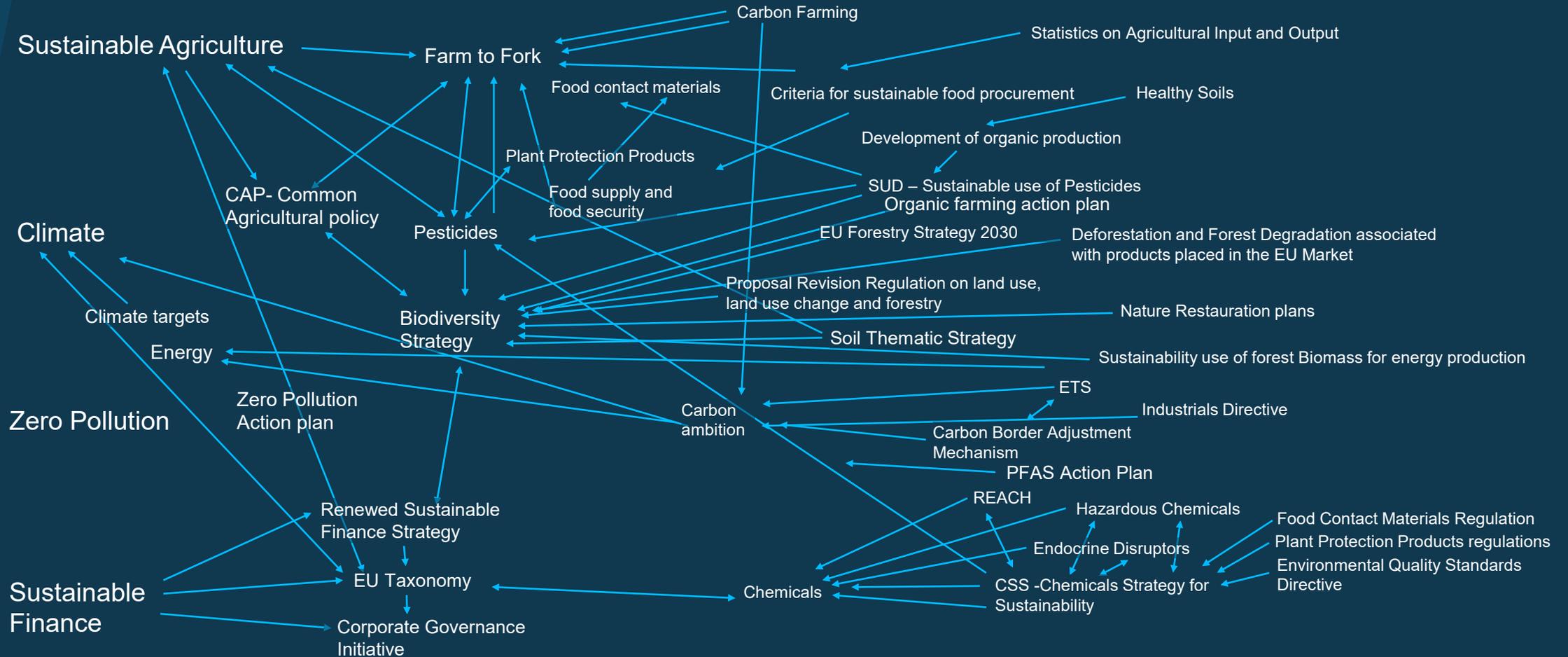
EU Green Deal policies areas with potential to significantly change the regulatory environment for agriculture, directly and indirectly

Green Deal policy areas	EU Green Deal measures	Description
1  Climate action	1. Reduce Industrial GHG ¹ emissions	// Adapt GHG ¹ emission reduction target from 40% to 55% in 2030
	2. Phase out biofuels	// To be refined in 2021 in 'Renewable Energy Directive'
	3. Increase funding of climate-related schemes	// Common Agricultural Policy (CAP) reform
	4. Reduce Agriculture GHG ¹ emissions and include LULUCF ²	// Reduction of emissions at least by 30%; emissions compensated by an equivalent removal of CO ₂
6  Farm-to-Fork	5. Reduce pesticides use and risk	// Reduction of use and risk by 50% by 2030, e.g. chemical pesticides
	6. Reduce fertilizer use and risk	// Reduction of use and risk by 20% by 2030
	7. Increase EU organic Farming	// Reaching 25% of agricultural land under organic agriculture by 2030
	8. Lower MRLs ³	// Environmental factors introduced in the MRL ³ framework
	9. Revise GM ⁴ imports regulation	// Sustainability requirements for approval of GM ⁴ crop imports
	10. Genome editing regulation	// Opportunity for pragmatic reg. framework for NGTs ¹² (sep. from GMOs)
	11. Provide guidance on biologics	// Facilitation of market placing of pesticides containing biological actives
7  Biodiversity	12. Increase land under diversity landscape	// Sustainable use directive (IPM ⁵), CAP (land set aside)
	13. Install Nature Restoration targets	// Proposal for Nature Restoration Targets
8  Zero-pollution/ CSS	14. Global sound management of chemicals	// Ban of Production for Export
	15. Produce safe & sustainable chemicals	// PFAS ⁶ restriction
	16. Revise EU chemical regulatory framework	// REACH ⁷ group restrictions (CMRs ⁸ , ED ⁹ s, PBTs, Neurotoxicants) // New Hazard Categories in CLP ¹⁰ (ED ⁹ , Persistence & Mobility) // MAF ¹¹ ; combination effects

1. GHG: Greenhouse gas | 2. LULUCF: Land use, land-use change, and forestry | 3. MRL: Maximum Residue Levels | 4 GM: Genetically modified | 5 IPM: Integrated Pest Management | 6 PFAS: Per- and polyfluoroalkyl substances | 7 REACH: Registration, evaluation, authorization and restriction of chemicals | 8. CMR: Carcinogenic, mutagenic and reprotoxic | 9 ED: Endocrine disruptor | 10 CLP: Classification, labelling and packaging | 11 MAF: Mixture assessment factor | 12 NGT = New genome techniques
Source: European Commission



Complexity between different policy areas and aspirations will require trade-offs and holistic assessments



Crop Protection Challenges



**Climate
Change**



**Sustainability
& Safety
Expectations**



**Increasing
Resistance**

Pushing Beyond Established Standards
to the innovation approach of the future to design a new
generation of sustainable crop protection solutions.



Unlock a new benchmark in the industry



From incremental innovation of traditional chemistry ...

... to breakthrough innovation to design entirely new crop protection chemistry



Entirely new & highly effective solutions



Resistance breaking



Designed according to safety and sustainability criteria



Designed, developed & act in highly precise & targeted way



Powering integrated & data-driven systems



CropKey

Unlocking the Future of Sustainable Protection



Target-Based Discovery
The Right Target Protein

Profile-Driven Discovery
The Designed Molecule

Breakthrough Technologies

Computational Target Discovery

New Paradigm in Screening

Systems Biology

Digital Chemistry

Predictive Early Safety and Sustainability



Pioneering today to unlock the crop protection solutions of tomorrow



2023 Opening new doors

Novel modes of action in our pipeline

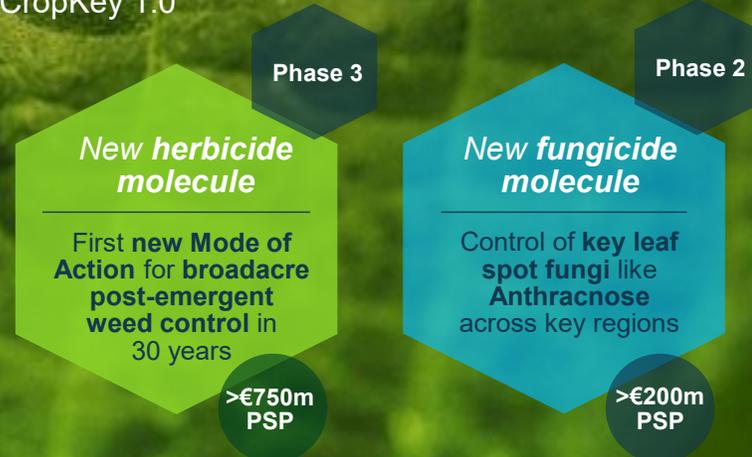
100% in Target Discovery	>80% in Early Research	>65% in Advanced Research
>30 new molecular targets under investigation	>10 newly validated targets identified for screening	>5 novel modalities/ screening technologies

Backed by strong partnerships



2030 New keys for farmers

First new modes of action from CropKey approach CropKey 1.0



Phase 3

New herbicide molecule

First new Mode of Action for broadacre post-emergent weed control in 30 years

>€750m PSP

Phase 2

New fungicide molecule

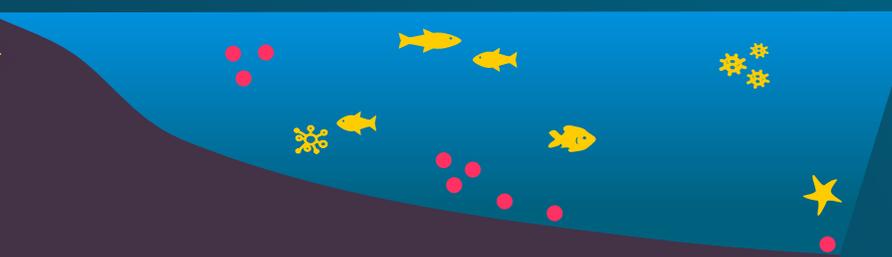
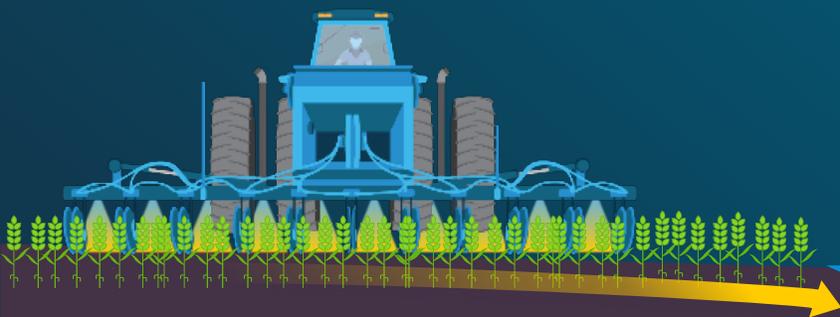
Control of key leaf spot fungi like Anthracnose across key regions

>€200m PSP

2040+ A set of keys for advanced solutions in key markets CropKey 2.0



How to reduce the environmental impact of crop protection?



Reduce emissions into the environment

-  Application technology
-  Application timing
-  Mitigation measures: e.g. drift reduction
-  Formulation technology: e.g. rainfastness
-  Precision Ag / Digital Ag

Reduce environmental potency of the active ingredients

-  Better environmental profile of active ingredients

Dose optimization* Complement CP

-  Complement with biologics
-  ICM to manage pest/weed pressure
-  Non-chemical pest and weed control
-  Seeds & traits technologies
-  Formulation technology: e.g. ULV
-  Optimization of CP programs, crop management & spray sequence



The relative importance of improvement levers varies!

* Dose of active ingredient



Reducing Crop Protection's Environmental Impact

Developing Crop Protection Products with Better Benefits and Less Impact on the Environment

Our goal

We will reduce the environmental impact of our crop protection products by 30% against a 2014 – 2018 baseline by 2030

30%

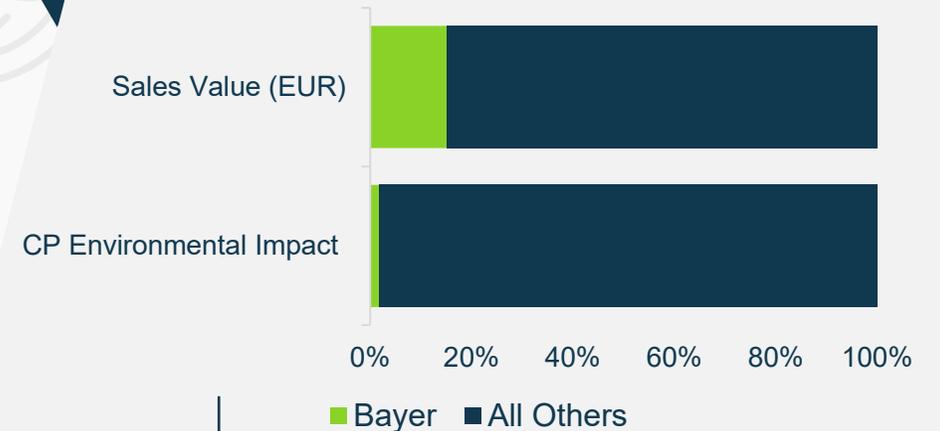
Our achievement to date 2017 – 2021 vs 2014 – 2018



We reduced the global environmental impact of our crop protection products by

14%¹

2021 Crop Protection Industry Environmental Impact



¹ Comparison against a 2014 – 2018 baseline
 Preliminary impact assessment has been conducted by Technical University of Denmark (DTU) based on the PestLCI/USEtox® models. PestLCI secondary distributions currently out of scope. Impact assessment limited to current scientific consensus of USEtox®: aquatic organisms and the substances which can be characterized in USEtox®. Terrestrial and pollinator impact assessment is currently not included in USEtox®. CP application data mostly from third parties such as Kynetec/Kleffmann in some countries based on Bayer estimates.



What can be done with genome editing?

The possibilities are only beginning to emerge but the value to industry, growers and society are profound



Near-term

Disease Resistance



Grain Quality



Crop Productivity



Opportunities in Veg



Long-term

New Cash Crops



New Environments



New Worlds





While significant progress has been made, regulatory approaches for genome editing remain diverse and inconsistent

A “one dimensional” view shows areas/countries of **concern** but misses critical shortcomings in **other markets**





We are Committed to Transparency in Crop Science

Opening up access to our science

Foster an informed, science-based dialogue.

We were the first in the industry to enable access to crop protection studies. We continue to expand our transparency program.

Key components are:



Access to **full safety study reports** for Crop Protection and GM Crops, including scientific background information



Our new Dialog Platform “**OpenLabs 360°**”, to discuss standards of Good Laboratory Practice with our scientists



*Through our Transparency Program, we are showcasing the **scientific integrity** that underpins how we **innovate, test and develop products**. We are proud to talk openly about the **innovative solutions we pursue**.*

*Bob Reiter,
Head of R&D at the Crop Science Division*





**Thank
You!**

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